

# CLICKS GROUP LIMITED

## INTERIM CONDENSED CONSOLIDATED RESULTS For the six months ended 28 February 2011

Retail turnover up  
**13.5%**

Diluted headline EPS up  
**22.2%**

Interim distribution of  
**37.0** cents

Return on equity increases to  
**55.8%**

### Condensed Statement of Comprehensive Income

	Six months to 28 Feb 2011 (unaudited)	Six months to 28 Feb 2010 (unaudited)*	% change	Year to 31 August 2010 (audited)
R'000				
Revenue	7 480 082	6 861 712	9.0	13 912 673
<b>Turnover</b>	<b>7 150 949</b>	<b>6 565 754</b>	<b>8.9</b>	<b>13 276 277</b>
Cost of merchandise sold	(5 485 442)	(5 109 066)	7.4	(10 372 685)
Gross profit	1 665 507	1 456 688	14.3	2 903 592
Other income	324 266	289 808	11.9	626 092
Expenses	(1 527 472)	(1 349 710)	13.2	(2 706 412)
Depreciation and amortisation	(72 401)	(60 508)	19.7	(128 095)
Occupancy costs	(208 434)	(193 266)	7.8	(389 746)
Employment costs	(768 469)	(694 079)	10.7	(1 399 378)
Other costs	(478 168)	(401 857)	19.0	(789 193)
<b>Operating profit</b>	<b>462 301</b>	<b>396 786</b>	<b>16.5</b>	<b>823 272</b>
Loss on disposal of property, plant and equipment	(2 509)	(1 175)		(6 476)
Impairment of intangible asset	-	-		(7 685)
Profit before financing costs	459 792	395 611	16.2	809 111
Net financing costs	(17 213)	(19 379)	(11.2)	(38 751)
Financial income	4 867	6 150		10 304
Financial expense	(22 080)	(25 529)		(49 055)
Profit before taxation	442 579	376 232	17.6	770 360
Income tax expense	(121 690)	(103 473)	17.6	(206 550)
<b>Profit for the period</b>	<b>320 889</b>	<b>272 759</b>	<b>17.6</b>	<b>563 810</b>
<b>Other comprehensive income/(loss):</b>				
Exchange differences on translation of foreign subsidiaries	66	(467)		(1 368)
Other comprehensive income/(loss) for the period, net of tax	66	(467)		(1 368)
<b>Total comprehensive income for the period</b>	<b>320 955</b>	<b>272 292</b>		<b>562 442</b>
<b>Profit attributable to:</b>				
Equity holders of the parent	320 863	274 109		565 413
Non-controlling interest	26	(1 350)		(1 603)
<b>Total comprehensive income attributable to:</b>	<b>320 889</b>	<b>272 759</b>		<b>563 810</b>
<b>Total comprehensive income attributable to:</b>				
Equity holders of the parent	320 929	273 642		564 045
Non-controlling interest	26	(1 350)		(1 603)
<b>Total comprehensive income attributable to:</b>	<b>320 955</b>	<b>272 292</b>		<b>562 442</b>
Earnings per share (cents)	121.8	100.2	21.6	208.6
Diluted earnings per share (cents)	121.6	99.7	22.0	207.7

\* Comparative figures have been restated for the reclassification of certain expenses between occupancy costs and other costs within the UPD business. Refer to note 1.2.

### Headline Earnings Reconciliation

	Six months to 28 Feb 2011 (unaudited)	Six months to 28 Feb 2010 (unaudited)	% change	Year to 31 August 2010 (audited)
R'000				
Total profit for the period attributable to equity holders of the parent	320 863	274 109		565 413
Adjusted for:				
Loss on disposal of property, plant and equipment	1 806	846		4 663
Impairment of intangible asset	-	-		5 533
<b>Headline earnings</b>	<b>322 669</b>	<b>274 955</b>	<b>17.4</b>	<b>575 609</b>
Headline earnings per share (cents)	122.4	100.5	21.8	212.3
Diluted headline earnings per share (cents)	122.2	100.0	22.2	211.4

### Condensed Consolidated Statement of Cash Flows

	Six months to 28 Feb 2011 (unaudited)	Six months to 28 Feb 2010 (unaudited)	Year to 31 August 2010 (audited)
R'000			
Operating profit before working capital changes	503 774	376 681	836 994
Working capital changes	35 495	(324 699)	(203 492)
Net interest paid	(11 033)	(14 291)	(25 475)
Taxation paid	(131 910)	(99 463)	(174 930)
Cash inflow/(outflow) from operating activities before distributions	396 326	(61 772)	433 097
Distributions paid to shareholders	(199 112)	(162 790)	(244 711)
Net cash effects of operating activities	197 214	(224 562)	188 386
Net cash effects of investing activities	(112 212)	(74 586)	(210 715)
Capital expenditure	(109 270)	(84 898)	(206 478)
Acquisition of businesses	(10 225)	-	(25 189)
Other investing activities	7 283	10 312	20 952
Net cash effects of financing activities	(196 730)	21 635	(235 373)
Purchase of treasury shares	(251 483)	(145 101)	(321 862)
Other financing activities	54 753	166 736	86 489
<b>Net decrease in cash and cash equivalents</b>	<b>(111 728)</b>	<b>(277 513)</b>	<b>(257 702)</b>

### Condensed Consolidated Statement of Changes in Equity

	Six months to 28 Feb 2011 (unaudited)	Six months to 28 Feb 2010 (unaudited)	Year to 31 August 2010 (audited)
R'000			
Opening balance	1 141 328	1 125 263	1 125 263
Acquisition of additional interest in subsidiary	-	-	4 987
Net cost of own shares purchased	(249 520)	(136 889)	(306 704)
Total comprehensive income for the period	320 955	272 292	562 442
Share-based payment reserve movement	2 282	301	51
Distributions to shareholders	(199 112)	(162 790)	(244 711)
<b>Total</b>	<b>1 015 933</b>	<b>1 098 177</b>	<b>1 141 328</b>
Distribution per share (cents)	37.0	30.5	30.5
Interim proposed/paid	-	-	75.7
Final declared/paid	37.0	30.5	106.2

### Supplementary Information

	As at 28 February 2011 (unaudited)	As at 28 February 2010 (unaudited)	As at 31 August 2010 (audited)
Number of ordinary shares in issue (gross) ('000)	268 303	281 546	284 007
Number of ordinary shares in issue including "A" shares issued in terms of employee share ownership programme (gross) ('000)	297 457	281 546	284 007
Number of ordinary shares in issue (net of treasury shares) ('000)	260 518	270 609	266 283
Weighted average number of shares in issue (net of treasury shares) ('000)	263 522	273 555	271 073
Weighted average diluted number of shares in issue (net of treasury shares) ('000)	263 945	274 890	272 277
Net asset value per share (cents)	390	406	429
Net tangible asset value per share (cents)	232	256	271
Depreciation and amortisation (R'000)	76 789	64 977	136 775
Capital expenditure (including acquisition of businesses) (R'000)	119 495	84 898	231 667
Capital commitments (R'000)	131 730	139 557	249 833

### Condensed Consolidated Statement of Financial Position

	As at 28 February 2011 (unaudited)	As at 28 February 2010 (unaudited)	As at 31 August 2010 (audited)
R'000			
<b>Non-current assets</b>	<b>1 378 980</b>	<b>1 333 177</b>	<b>1 383 175</b>
Property, plant and equipment	924 052	840 602	888 053
Intangible assets	307 032	308 233	314 473
Goodwill	103 510	96 124	105 335
Deferred tax assets	28 201	56 539	51 907
Loans receivable	16 185	31 679	23 407
<b>Current assets</b>	<b>2 624 550</b>	<b>2 692 914</b>	<b>2 726 963</b>
Inventories	1 710 711	1 506 827	1 571 248
Trade and other receivables	848 621	891 201	869 279
Loans receivable	15 745	16 842	15 149
Cash and cash equivalents	40 324	132 241	152 052
Derivative financial assets	9 149	145 803	119 235
<b>Total assets</b>	<b>4 003 530</b>	<b>4 026 091</b>	<b>4 110 138</b>
<b>Equity and liabilities</b>	<b>1 015 933</b>	<b>1 098 177</b>	<b>1 141 328</b>
<b>Total equity</b>	<b>254 043</b>	<b>286 281</b>	<b>296 723</b>
<b>Non-current liabilities</b>	<b>10 046</b>	<b>32 082</b>	<b>16 579</b>
Interest-bearing borrowings	80 172	73 419	96 274
Employee benefits	42 047	69 547	68 559
Deferred tax liabilities	121 778	111 233	115 311
Operating lease liability	2 733 554	2 641 633	2 672 087
<b>Current liabilities</b>	<b>2 353 250</b>	<b>2 197 512</b>	<b>2 290 883</b>
Trade and other payables	155 678	219 556	202 569
Employee benefits	5 375	5 273	6 244
Provisions	174 828	194 178	116 592
Income tax payable	38 583	18 839	46 808
Derivative financial liabilities	5 840	6 275	8 991
<b>Total equity and liabilities</b>	<b>4 003 530</b>	<b>4 026 091</b>	<b>4 110 138</b>

### Segmental Analysis

The group's reportable segments under IFRS 8 are as follows: Clicks (including Clicks Direct Medicines), Musica, The Body Shop and United Pharmaceutical Distributors (UPD)

R'000	Turnover	Profit before taxation	Total assets	Capital expenditure	Total liabilities
<b>Six months to 28 February 2011 (unaudited)</b>					
Clicks	4 912 245	343 449	2 061 176	88 681	1 248 851
Musica	527 292	32 994	261 527	7 119	119 350
The Body Shop	58 868	12 994	26 752	1 173	10 506
United Pharmaceutical Distributors	2 700 643	72 263	1 887 382	5 870	1 641 561
Inter-segmental	(1 048 099)	601	(931 689)	-	(917 436)
Total reportable segmental balance	7 150 949	462 301	3 305 148	102 843	2 102 832
Non-reportable segmental balance	-	(19 722)	698 382	6 427	884 765
<b>Total group balance</b>	<b>7 150 949</b>	<b>442 579</b>	<b>4 003 530</b>	<b>109 270</b>	<b>2 987 597</b>
<b>Six months to 28 February 2010 (unaudited)*</b>					
Clicks	4 242 584	278 134	1 813 011	57 553	1 100 592
Musica	540 947	36 433	246 350	6 488	120 356
The Body Shop	62 087	12 643	24 926	1 776	11 351
United Pharmaceutical Distributors	2 510 600	71 376	1 646 645	6 057	1 542 288
Inter-segmental	(790 464)	(1 800)	(692 526)	-	(683 884)
Total reportable segmental balance	6 565 754	396 786	3 038 406	71 874	2 090 703
Non-reportable segmental balance	-	(20 554)	987 685	13 024	837 211
<b>Total group balance</b>	<b>6 565 754</b>	<b>376 232</b>	<b>4 026 091</b>	<b>84 898</b>	<b>2 927 914</b>
<b>Twelve months to 31 August 2010 (audited)</b>					
Clicks	8 664 788	596 719	2 062 360	148 034	1 465 247
Musica	952 133	52 495	223 701	17 180	137 613
The Body Shop	110 948	19 871	20 718	3 146	11 228
United Pharmaceutical Distributors	5 298 670	162 200	1 541 676	18 200	1 366 090
Inter-segmental	(1 750 262)	(8 013)	(669 925)	-	(655 071)
Total reportable segmental balance	13 276 277	823 272	3 178 530	186 560	2 325 107
Non-reportable segmental balance	-	(52 912)	931 608	19 918	643 703
<b>Total group balance</b>	<b>13 276 277</b>	<b>770 360</b>	<b>4 110 138</b>	<b>206 478</b>	<b>2 968 810</b>

	As at 28 Feb 2011 (unaudited)	As at 28 Feb 2010 (unaudited)	As at 31 August 2010 (audited)
<b>Non-reportable segmental profit before taxation consists of:</b>			
Loss on disposal of property, plant and equipment	(2 509)	(1 175)	(6 476)
Impairment of intangible asset	-	-	(7 685)
Financial income	4 867	6 150	10 304
Financial expense	(22 080)	(25 529)	(49 055)
	(19 722)	(20 554)	(52 912)

\* Comparative figures have been restated for the reallocation of the operating lease liability and certain trade and other receivables and trade and other payables between Group Services, Clicks, Musica and The Body Shop which is aligned to the group disclosure at 31 August 2010. Refer to note 1.3.

### Notes

#### 1. Accounting policies

1.1 These interim financial results for the six months ended 28 February 2011 have been prepared in accordance with accounting policies that comply with International Financial Reporting Standards ("IFRS") and the disclosure requirements of IAS 34 and have been consistently applied with those adopted for the year ended 31 August 2010 with the following exception:

During the period, the group adopted the following new and amended IFRS to the extent that they are applicable to its activities which have had no impact on the results presented:

- IAS 24 "Related Party Disclosures"
- Annual improvements to IFRS (May 2010)

1.2 The results for the six months ended 28 February 2010 have been restated for the reclassification of certain expenses between occupancy costs and other costs within the UPD business which is aligned to the group disclosure at 31 August 2010. The impact on the statement of comprehensive income for the six months ended 28 February 2010 is a R7.5 million decrease in occupancy costs and a corresponding increase of R7.5 million in other costs. There is a nil net impact on the statement of comprehensive income and statement of financial position for the six months ended 28 February 2010.

1.3 The results as at 28 February 2010 have been restated for the reallocation of the operating lease liability and certain trade and other receivables and trade and other payables between Group Services, Clicks, Musica and The Body Shop which is aligned to the group disclosure at 31 August 2010. The impact on the disclosure of segmental assets as at 28 February 2010 is a R94.1 million decrease in trade and other receivables in Group Services and a corresponding increase of R81.7 million and R12.4 million in Clicks and Musica respectively. The impact on the disclosure of segmental liabilities as at 28 February 2010 is the reallocation of operating lease liabilities of R67.0 million from Group Services to Clicks and a R474.1 million increase in trade and other payables in Group Services with a corresponding decrease of R469.7 million, R4.2 million and R0.2 million in Clicks, Musica and The Body Shop respectively. There is a nil net impact on the statement of financial position as at 28 February 2010.

### COMMENTARY Overview

The Clicks chain delivered another strong performance in the six months to 28 February 2011 ("the period") in a retail environment where consumers have remained cautious and value conscious. UPD, the group's pharmaceutical wholesaler, maintained market share in a challenging environment.

A feature of the reporting period has been the steady decline in selling price inflation which measured 2.1% for the six-month period compared to 8.6% in the prior period.

The group's diluted headline earnings per share increased by 22.2% to 122.2 cents. The financial performance has been enhanced by the benefits of the ongoing capital management programme.

Return on equity increased to 55.8% from 46.2% in 2010 and R450 million was returned to shareholders during the period through a combination of share buy-backs and distributions.

Management continues to invest in stores, systems and people for longer term sustainability. A broad-based employee share ownership scheme was introduced to accelerate transformation and black economic empowerment, as well as to retain and attract scarce and specialist skills.

### Financial performance

Retail turnover increased by 13.5% as a result of the performance from the Clicks chain. Selling price inflation for the retail businesses was 0.9% compared to 7.9% in 2010. In this low inflationary environment Clicks showed strong real sales growth of 14.7% for the period.

UPD increased turnover by 7.6% as price inflation declined to 4.4%.

Group turnover increased by 8.9% to R7.2 billion.

Total income, comprising gross profit and other income, rose by 13.9%.

Operating expenses increased by 13.2%. Retail cost growth of 13.9% was impacted by the